

# Agenda

## Cabinet

Date: **Thursday 5 October 2023**

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Time: **2.30 pm**

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Place: **Herefordshire Council Offices, Plough Lane, Hereford,  
HR4 0LE**

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Notes: Please note the time, date and venue of the meeting.

For any further information please contact:

**Samantha Walmsley, Democratic Services Officer**

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If you would like help to understand this document, or would like it in another format, please call Samantha Walmsley, Democratic Services Officer on (01432) 260176 or e-mail [samantha.walmsley2@herefordshire.gov.uk](mailto:samantha.walmsley2@herefordshire.gov.uk) in advance of the meeting.

# **Agenda for the meeting of Cabinet**

## **Membership**

**Chairperson**                    **Councillor Jonathan Lester, Leader of the Council**  
**Vice-Chairperson**        **Councillor Elissa Swinglehurst, Deputy Leader of the Council**

**Councillor Graham Biggs**  
**Councillor Harry Bramer**  
**Councillor Barry Durkin**  
**Councillor Carole Gandy**  
**Councillor Ivan Powell**  
**Councillor Philip Price**  
**Councillor Pete Stoddart**

## Agenda

### Pages

**1. APOLOGIES FOR ABSENCE**

To receive any apologies for absence.

**2. DECLARATIONS OF INTEREST**

To receive declarations of interests in respect of Schedule 1, Schedule 2 or Other Interests from members of the committee in respect of items on the agenda.

**3. MINUTES**

Minutes from Cabinet meeting on 28 September 2023 to follow.

**HOW TO SUBMIT QUESTIONS**

*The deadline for submission of questions for this meeting is:*

*9:30am on Monday 2 October 2023.*

*Questions must be submitted to [councillorservices@herefordshire.gov.uk](mailto:councillorservices@herefordshire.gov.uk). Questions sent to any other address may not be accepted.*

*Accepted questions and the response to them will be published as a supplement to the agenda papers prior to the meeting. Further information and guidance is available at <https://www.herefordshire.gov.uk/getinvolved>*

**4. QUESTIONS FROM MEMBERS OF THE PUBLIC**

To receive questions from members of the public.

**5. QUESTIONS FROM COUNCILLORS**

To receive questions from councillors.

**6. REPORTS FROM SCRUTINY COMMITTEES**

To receive reports from the Council's scrutiny committees on any recommendations to the Cabinet arising from recent scrutiny committee meetings. Reports to follow.

**7. CAPITAL PROGRAMME REVIEW AND UPDATE**

To recommend to Council for approval the revised capital investment budget for 2023/24 onwards.

**8. PROCUREMENT OF NEW WASTE CONTRACT**

Papers to follow.

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## The Public's Rights to Information and Attendance at Meetings

Please take time to read the latest guidance on the council website by following the link at [www.herefordshire.gov.uk/meetings](http://www.herefordshire.gov.uk/meetings) and support us in promoting a safe environment for everyone. If you have any queries please contact the Governance Support Team on 01432 261699 or at [governancesupportteam@herefordshire.gov.uk](mailto:governancesupportteam@herefordshire.gov.uk)

### You have a right to:

- Attend all Council, Cabinet, Committee and Sub-Committee meetings unless the business to be transacted would disclose 'confidential' or 'exempt' information.
- Inspect agenda and public reports at least five clear days before the date of the meeting. Agenda and reports (relating to items to be considered in public) are available at [www.herefordshire.gov.uk/meetings](http://www.herefordshire.gov.uk/meetings)
- Inspect minutes of the Council and all committees and sub-committees and written statements of decisions taken by the Cabinet or individual Cabinet Members for up to six years following a meeting.
- Inspect background papers used in the preparation of public reports for a period of up to four years from the date of the meeting. (A list of the background papers to a report is given at the end of each report). A background paper is a document on which the officer has relied in writing the report and which otherwise is not available to the public.
- Access to a public register stating the names, addresses and wards of all Councillors with details of the membership of Cabinet and of all Committees and Sub-Committees. Information about councillors is available at [www.herefordshire.gov.uk/councillors](http://www.herefordshire.gov.uk/councillors)
- Have access to a list specifying those powers on which the Council have delegated decision making to their officers identifying the officers concerned by title. Information about councillors is available at [www.herefordshire.gov.uk/councillors](http://www.herefordshire.gov.uk/councillors)
- Copy any of the documents mentioned above to which you have a right of access, subject to a reasonable charge (20p per sheet subject to a maximum of £5.00 per agenda plus a nominal fee of £1.50 for postage).
- Access to this summary of your rights as members of the public to attend meetings of the Council, Cabinet, Committees and Sub-Committees and to inspect and copy documents.

## **Recording of meetings**

Please note that filming, photography and recording of this meeting is permitted provided that it does not disrupt the business of the meeting.

Members of the public are advised that if you do not wish to be filmed or photographed you should let the governance services team know before the meeting starts so that anyone who intends filming or photographing the meeting can be made aware.

The reporting of meetings is subject to the law and it is the responsibility of those doing the reporting to ensure that they comply.

The council may make a recording of this public meeting or stream it live to the council's website. Such recordings form part of the record of the meeting and are made available for members of the public via the council's web-site.

## **Public transport links**

The Herefordshire Council office at Plough Lane is located off Whitecross Road in Hereford, approximately 1 kilometre from the City Bus Station.

The location of the office and details of city bus services can be viewed at:

<http://www.herefordshire.gov.uk/downloads/file/1597/hereford-city-bus-map-local-services->

## Guide to Cabinet

The Executive or Cabinet of the Herefordshire Council consists of a Leader and Deputy Leader and seven other Cabinet Members each with their own individual programme area responsibilities. The current Cabinet membership is:

Cllr Jonathan Lester (Leader)	Corporate Strategy and Budget
Cllr Elissa Swinglehurst (Deputy Leader)	Environment
Cllr Ivan Powell	Children and Young People
Cllr Harry Bramer	Community Services and Assets
Cllr Pete Stoddart	Finance and Corporate Services
Cllr Carole Gandy	Adults, Health and Wellbeing
Cllr Graham Biggs	Economy and Growth
Cllr Barry Durkin	Roads and Regulatory Services
Cllr Philip Price	Transport and Infrastructure

The Cabinet's roles are:

- To consider the overall management and direction of the Council. Directed by the Leader of the Council, it will work with senior managers to ensure the policies of Herefordshire are clear and carried through effectively;
- To propose to Council a strategic policy framework and individual strategic policies;
- To identify priorities and recommend them to Council;
- To propose to Council the Council's budget and levels of Council Tax;
- To give guidance in relation to: policy co-ordination; implementation of policy; management of the Council; senior employees in relation to day to day implementation issues;
- To receive reports from Cabinet Members on significant matters requiring consideration and proposals for new or amended policies and initiatives;
- To consider and determine policy issues within the policy framework covering more than one programme area and issues relating to the implementation of the outcomes of monitoring reviews.

### Who attends cabinet meetings?

- Members of the cabinet, including the leader of the council and deputy leader – these are the decision makers, only members of the cabinet can vote on recommendations put to the meeting.
- Officers of the council – attend to present reports and give technical advice to cabinet members
- Chairpersons of scrutiny committees – attend to present the views of their committee if it has considered the item under discussion
- Political group leaders attend to present the views of their political group on the item under discussion. Other councillors may also attend as observers but are not entitled to take part in the discussion.





**The Seven Principles of Public Life  
(Nolan Principles)**

**1. Selflessness**

Holders of public office should act solely in terms of the public interest.

**2. Integrity**

Holders of public office must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships.

**3. Objectivity**

Holders of public office must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias.

**4. Accountability**

Holders of public office are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this.

**5. Openness**

Holders of public office should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing.

**6. Honesty**

Holders of public office should be truthful.

**7. Leadership**

Holders of public office should exhibit these principles in their own behaviour and treat others with respect. They should actively promote and robustly support the principles and challenge poor behaviour wherever it occurs.





# Title of report: Capital Programme Review and Update

<b>Meeting:</b>	<b>Cabinet</b>
<b>Meeting date:</b>	<b>Thursday 5 October 2023</b>
<b>Cabinet member:</b>	<b>Peter Stoddart, Finance and Corporate Services</b>
<b>Report by:</b>	<b>Director of Resources and Assurance</b>
<b>Report author:</b>	<b>Strategic Capital Finance Manager</b>

## Classification

Open

## Decision type

Budget and policy framework

Notice has been served in accordance with Part 3, Section 9 (Publicity in Connection with Key Decisions) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

## Wards affected

(All Wards);

## Purpose

To recommend to Council for approval the revised capital investment budget for 2023/24 onwards.

## Recommendation(s)

**That: the following be recommended to Council**

- a) To approve the revised capital programme for 2023/24 attached at appendix C;**
- b) the chief finance officer be authorised, following consultation with the Cabinet Member Finance and Corporate Services to make in year amendments to the final value included for the investment project from Wye Valley Trust (WVT). Also the investment project from Hereford and Worcester Group Training Association (HWGTA), based on the final approved business case;**

- c) approve the Flexible Use of Capital Receipts of up to £1.6m in 23/24, to support transformation to generate ongoing revenue savings and reduce service delivery costs in future years; and
- d) the chief finance officer be authorised, following consultation with the Cabinet Member Finance and Corporate Services to make in year amendments to the final value included for the relocation of the library to the Shirehall (if this is the chosen option) based on the final approved business case and utilise the grant award from Stronger Towns Board.

### Alternative options

- 1. It is open to Cabinet to recommend alternative capital investment options to Council. As an amendment to proposals put forward by Cabinet, any amendment would either require the consent of the Leader of the Council or further consideration by Cabinet, before a decision could be taken in accordance with budget and policy framework rules.

### Key considerations

- 2. The capital programme reflects capital investment generating benefit to the county for a period in excess of one year.
- 3. The programme was approved by Council in February 2023 having followed budget and policy framework rules; this report now proposes in year changes to the approved programme.
- 4. The current approved capital programme and forecast outturn is provided at appendix B. The profiling of the capital spend will be carried out in quarter 2 in line with external audit recommendations and reported separately to cabinet. Forecasting against budget is reported to Cabinet in the quarterly performance report, which includes an up to date forecast of the timing of capital spend, the position in the appendix was estimated at the mid-September.
- 5. The 2023/24 approved capital budget of £302.5m has already been revised to £327.3m as detailed in the table below. The revised capital budget includes £18.8m of unspent project budgets brought forward from 2022/23, approved movements of (£14.0m) and £20.0m of additional grants. A summary breakdown is shown in the Table below.

	<b>2023/24 Budget £'000</b>	<b>2024/25 Budget £'000</b>	<b>2025/26 Budget £'000</b>	<b>2026/27 Budget £'000</b>	<b>Total</b>
February 2023 Council Approved Budget	140,283	103,771	52,177	6,270	302,501
Other approved movements	(573)	(3,000)	(9,000)	(1,400)	(13,973)
22/23 Carry Forwards	18,790	-	-	-	18,790
Additional Grants	10,156	9,140	300	400	19,996
<b>Revised Capital Budget</b>	<b>168,656</b>	<b>109,911</b>	<b>43,477</b>	<b>5,270</b>	<b>327,314</b>

- 6. The additional grants are listed at the bottom of appendix B and have all been approved by the chief finance officer in year. The other two adjustments are the removal of the borrowing for eCargo bikes as a grant was received for more than the original budget. Along with the removal of the care home project that was approved in March at a cabinet briefing, as the project had not progressed as no suitable location has been found and having reflected on priority needs, a new direction for this project is being explored. A business case with funding requirements will be subject to future approval to be added to the capital programme.
- 7. As part of the 2023/24 capital programme review, priority capital investment needs for future years have been identified along with a number of other changes to remove projects to release

funding or removal as they won't be delivered. The proposed changes for approval are detailed in appendix A and summarised below;

- a) Removal of the Passenger Transport Fleet, Masters House (phase 2) and Herefordshire Retrofit Hub as they were added subject to being funded by grant. No grants are currently available to be bid for and therefore these will be removed but can always be added again if any external grant bids are successful.
- b) The removal of the Super Hubs and Strategic Housing Development from the capital programme as these are not in line with the current cabinet priorities. Only the funding provided from the capital receipts reserve or corporate funded borrowing can be reallocated to other projects. It was the expectation that the housing project would have generated a return to repay all the funding required and therefore cannot be redistributed. If funding becomes available in the future the Super Hubs project will be reassessed.
- c) Development Partnership Activities budget is the balance held that has not be allocated to any projects and most of the potential projects were put on hold. Therefore removing this line in the capital programme, frees up the corporate borrowing and reserves to reallocate to alternative projects. External funding investment will be sought for a number of potential development projects.
- d) My Account budget underspent on the first phase and the budget was held for a phase 2, this is proposed to be removed and reallocate the funding and of course once a phase 2 proposal comes forward it can progress at that time for future funding approval.
- e) Fastershire proposal is to use income from BT clawback that is currently held in a reserve but has to be spent on broadband infrastructure to release £3.0m borrowing and also reduce the overall project budget by £2.0m, to release £5.0m corporate borrowing in total to be allocated to other projects. This is because this project will be coming to an end and replaced by Project Gigabit which is fully funded and run by BDUK.
- f) Inclusion of the £12.3m project budget towards the delivery of the Southern Link Road to enable land negotiations to commence and initial works to start, while a full business case is developed. External grants will be sought that will either increase the project budget or replace some of the corporate borrowing being allocated at this stage. This has been added as a key priority to the current cabinet and budget allocated to ensure work can start as early as possible.
- g) A project budget has been added for the Stronger Towns Library & Learning Centre relocation to Shirehall, this consists of the balance of the grant and use of reserves that is unspent but will be subject to any final approved allocation if this is the project that is approved at cabinet in October. Dependant on that decision the budget for the option that does not progress will be removed from the capital programme at that time.
- h) Shirehall Improvement Works, £3.0m is being set aside to fund the minimum works required to get the building open and operational again. This budget is on top of the approximate £1.2m left to spend within the Estates Capital Programme 2019/22 capital budget. There are a number of other projects within the estates capital budget and as they deliver the work required any underspends can be utilised to further increase the funds available for the Shirehall building works.
- i) A budget of £0.1m has been included to do any works required in the Shirehall annex to create a Care Leavers Base, this hub will help support this group of people and ensure they are provided with the support they need.

- j) Significant investment is required to improve the road network, £10.0m budget has been allocated for Resurfacing Herefordshire Highways. This budget will be allocated to those roads identified as requiring the most urgent work.
  - k) Both the WVT and HWGTA investment project budgets have been added but are subject to a cabinet decision to proceed, these are provisional amounts but can be adjusted by the chief finance officer in line with the recommendations in this report to the final amounts agreed. As these will both require repayment and the repayments will cover any interest costs, these are both added as return on investment with no overall effect on the revenue budget.
  - l) When the Employment Land & Incubation Space in Market Towns project was added to the capital programme it was added on the basis within the business case that the use of reserves would be repaid from capital receipts from sale of units/plots. The proposals require investment and have not progressed as the business cases have not been able to evidence a full return on investment. Therefore it is proposed to alter the requirement from the capital receipts reserve to be funded from existing receipts only and increased to £12.0m, switching some of the borrowing that would have been repaid from rental income. Therefore a total of £12.0m will be funded fully from the current capital receipt reserve balance with no expectation to replenish the reserve with future receipts. This will enable investment in employment land in Herefordshire.
8. A number of informal reviews were carried out to ensure all funding requests were manageable within the current borrowing limits in the medium term financial strategy and the available balance of the capital receipts reserve. These proposals allocate the balance available in the capital receipts reserve and reallocates all the corporate funded borrowing released from the removal of some projects.
  9. As part of the 2016/17 Local Government Finance Settlement, the government announced new flexibilities allowing local authorities to use capital receipts to fund transformation expenditure. This guidance was extended and updated in 2022/23 to extend the freedom for local authorities to use eligible capital receipts up to 2024/25 to help fund the revenue costs of transformation and release savings.
  10. The direction permits authorities to use the proceeds from asset sales to fund the revenue costs of projects that will deliver ongoing savings, reduce costs, increase revenue or support a more efficient provision of services. The council intends to take advantage of this flexibility to support the financing of qualifying expenditure to deliver transformation change programmes across the organisation.
  11. Approval of provision in the capital programme is not approval to proceed. Each project will be subject to its own governance, a full business case will be presented for approval where required and comply with the council's contract procedure rules as applicable.

## **Community impact**

12. In accordance with the adopted code of corporate governance, Herefordshire Council achieves its intended outcomes by providing a mixture of legal, regulatory and practical interventions. Determining the right mix of these is an important strategic choice to make to ensure intended outcomes are achieved. The council needs robust decision making mechanisms to ensure our outcomes can be achieved in a way that provides the best use of resources while still enabling efficient and effective operations.

13. The capital investment proposals support the overall delivery plan and service delivery strategies in place. The overall aim of capital expenditure is to benefit the community through improved facilities and by promoting economic growth. A specific community impact assessment, including any health and safety implications or corporate parenting responsibilities, will be included in the decision report required for any new capital scheme commencing and incurring spend.

## **Environmental Impact**

14. Herefordshire Council provides and purchases a wide range of services for the people of Herefordshire. Together with partner organisations in the private, public and voluntary sectors we share a strong commitment to improving our environmental sustainability, achieving carbon neutrality and to protect and enhance Herefordshire's outstanding natural environment.
15. Whilst this overarching budget setting document will not detail specific environmental impacts, consideration is always made to minimising waste and resources use in line with the council's Environmental Policy. A specific environmental impact assessment for the service specific budget proposals will be considered as appropriate to seek to minimise any adverse environmental impact and actively seek opportunities to improve and enhance environmental performance. An initial environmental assessment has been included in the outline business cases that were reviewed at Scrutiny and these will be developed and scoped for each project when they seek approval to spend and a separate governance decision.

## **Equality duty**

16. Under section 149 of the Equality Act 2010, the 'general duty' on public authorities is set out as follows:

A public authority must, in the exercise of its functions, have due regard to the need to –

- a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
  - b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
  - c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it.
17. The public sector equality duty (specific duty) requires us to consider how we can positively contribute to the advancement of equality and good relations, and demonstrate that we are paying 'due regard' in our decision making in the design of policies and in the delivery of services. An equality impact assessment (EIA) will be carried out prior to any new scheme commencing and will form part of the approval process, required ahead of incurring capital spend.

## **Resource implications**

16. The proposed revisions at appendix A, total a reduction of (£39.7m) over the next four years. Of this (£32.2m) is proposed reduction of capital grants, mainly for the 3 unfunded but the addition of the grant for Stronger Towns will be subject to approval. There is currently just over £14.2m unallocated balance in the capital receipts reserves, which is fully utilised by using

some to fund the revenue transformation costs in line with the recommendation to be approved and the balance in the below proposals. All the corporate funded borrowing has been reallocated and (£20.5m) of prudential borrowing repayment costs will no longer need to be funded from additional revenue streams or savings in the revenue budget.

17. Where projects are in the capital programme but they depend on grant, if the grant request is not successful, the full project including any match funding will be removed unless a revised project is approved within the same funding allocations.

Scheme	Capital Grant funding £000	Redirected funding £000	Capital receipt funding £000	Funded by ROI £000	Corporate Funded PB £000	Total Request £000
<b>Unfunded Projects</b>						
Passenger Transport Fleet (Electric)	-35,000.0	0.0	0.0	-4,000.0	0.0	-39,000.0
Masters House	-762.0	0.0	0.0	0.0	0.0	-762.0
Herefordshire Retrofit Hub	-2,042.2	0.0	0.0	0.0	0.0	-2,042.2
<b>Total Unfunded Projects</b>	<b>-37,804.2</b>	<b>0.0</b>	<b>0.0</b>	<b>-4,000.0</b>	<b>0.0</b>	<b>-41,804.2</b>
<b>Community:- Build communities to ensure everyone lives well and safely together</b>						
Super Hubs (removal)	0.0	0.0	-2,000.0	0.0	0.0	-2,000.0
Strategic Housing Development (removal)	0.0	0.0	0.0	-19,708.4	0.0	-19,708.4
<b>Total Community</b>	<b>0.0</b>	<b>0.0</b>	<b>-2,000.0</b>	<b>-19,708.4</b>	<b>0.0</b>	<b>-21,708.4</b>
<b>Economy:- Support an economy which builds on the county's strengths and resources</b>						
Development Partnership activities (removal)	0.0	0.0	-139.6	0.0	-10,045.5	-10,185.0
My Account (removal)	0.0	0.0	0.0	0.0	-425.0	-425.0
Fastershire (reduction & use of Clawback)	3,014.0	0.0	0.0	0.0	-5,014.0	-2,000.0
Resurfacing Herefordshire Highways	0.0	0.0	815.5	0.0	9,184.5	10,000.0
Southern Link Road	0.0	0.0	7,000.0	0.0	5,300.0	12,300.0
Stronger Towns Library & Learning Centre relocation to Shirehall	2,610.7	0.0	394.7	0.0	0.0	3,005.4
Work to Shirehall Annex (Care Leavers Base)	0.0	0.0	100.0	0.0	0.0	100.0
Shirehall Improvement Works	0.0	0.0	2,000.0	0.0	1,000.0	3,000.0
Wye Valley Trust - Education Centre Investment	0.0	0.0	0.0	6,000.0	0.0	6,000.0
HWGTA - Development of Vocational Work Based Skills Investment	0.0	0.0	0.0	2,000.0	0.0	2,000.0
Investment in Employment Land in Herefordshire (adjustment)	0.0	0.0	4,786.0	-4,786.0	0.0	0.0
<b>Total Economy</b>	<b>5,624.7</b>	<b>0.0</b>	<b>14,956.6</b>	<b>3,214.0</b>	<b>0.0</b>	<b>23,795.3</b>
<b>Total</b>	<b>-32,179.5</b>	<b>0.0</b>	<b>12,956.6</b>	<b>-20,494.4</b>	<b>0.0</b>	<b>-39,717.2</b>

## Legal implications

18. In year changes to the capital programme must be approved by Council unless certain circumstances in the constitution apply, which do not apply in these cases.
19. Section 106 of the Local Government Finance Act 1992 precludes a councillor from voting on the Council's budget if he or she has an outstanding council tax debt of over two months. If a



councillor who is precluded from voting is present at any meeting at which relevant matters are discussed, he or she must disclose that section 106 applies and may not vote. Failure to comply is a criminal offence.

## **Risk management**

20. For all capital projects monthly budget control meetings give assurance on the robustness of budget control and monitoring, to highlight key risks and to identify any mitigation to reduce the impact of pressures on the council's overall position for example through phasing of spend, identifying and securing scheme changes or alternative funding sources.
21. Capital projects inherently give rise to risks in their delivery, both in time and budget. Individual scheme reporting and associated project boards exist to mitigate these risks. Furthermore slower delivery than forecast can mean the strategic ambitions are not being met as planned. All projects are expected to be managed through the programme management office once resources are in place, so further mitigating the risk of overspend or delays.
22. The proposed additions have been reviewed in relation to risks, both in deliverability, costs, impact and associated scheme interdependencies. The individual scheme detail of the risks will be provided as individual schemes progress to approval to deliver.

## **Consultees**

23. All political groups have been consulted on the Shirehall Improvement Works, Library relocation and both investment projects from WVT and HWGTA, with discussion at previous cabinet meetings and are subject to further cabinet meetings. Therefore no separate consultation has been done for inclusion in this report.
24. Both the Employment Land and Southern Link Road projects will have various consultations with all interested parties as the business cases are developed and spend decisions are progressed.
25. Political Group consultation is not required for budget and policy framework but they can make recommendations on the proposals being recommended to council, to cabinet during the meeting for them to consider.

## **Appendices**

Appendix A - Proposed capital investment revisions from 2023/24

Appendix B - Current status of approved capital programme

Appendix C - Total proposed capital programme

## Background papers

None

## Glossary of Terms

Capital Grant Funding – External income from another organisation

Redirected Funding – Use of revenue reserves to fund capital

Capital Receipt Funding – Use of the capital receipts reserve generated from sale of land, buildings and other assets of the council

Funded by Return on Investment – this is where there is a return on investment to repay the borrowing costs, such as increased income or savings on the current budget by reducing on going costs

Corporate funding by Prudential Borrowing – this is where prudential borrowing is repaid from the corporate revenue budget

## Report Reviewers Used for appraising this report:

Please note this section must be completed before the report can be published		
Governance	John Coleman	Date 18/09/2023
Finance	Rachael Hart	Date 19/09/2023
Legal	Emma-Jane Brewerton	Date 18/09/2023
Communications	Luenne Featherstone	Date 19/09/2023
Equality Duty	Harriet Yelling	Date 20/09/2023
Procurement	Lee Robertson	Date 18/09/2023
Risk	Kevin Lloyd	Date 18/09/2023
Approved by	Andrew Lovegrove	Date 26/09/2023

Scheme	Current Capital Programme £000	Total 23/24 £000	Total 24/25 £000	Total 25/26 £000	Total 26/27 £000	Capital Grant funding £000	Redirected funding £000	Capital receipt funding £000	Funded by ROI £000	Corporate Funded PB £000	Total Request £000
<b>Unfunded Projects</b>											
Passenger Transport Fleet (Electric)		-7,800.0	-15,600.0	-15,600.0	0.0	-35,000.0	0.0	0.0	-4,000.0	0.0	-39,000.0
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Herefordshire Retrofit Hub		-2,042.2	0.0	0.0	0.0	-2,042.2	0.0	0.0	0.0	0.0	-2,042.2
<b>Total Unfunded Projects</b>	<b>0.0</b>	<b>-10,604.2</b>	<b>-15,600.0</b>	<b>-15,600.0</b>	<b>0.0</b>	<b>-37,804.2</b>	<b>0.0</b>	<b>0.0</b>	<b>-4,000.0</b>	<b>0.0</b>	<b>-41,804.2</b>
<b>Community:- Build communities to ensure everyone lives well and safely together</b>											
Super Hubs (removal)		-2,000.0	0.0	0.0	0.0	0.0	0.0	-2,000.0	0.0	0.0	-2,000.0
Strategic Housing Development (removal)		-7,300.0	-6,504.2	-5,904.2	0.0	0.0	0.0	0.0	-19,708.4	0.0	-19,708.4
<b>Total Community</b>	<b>0.0</b>	<b>-9,300.0</b>	<b>-6,504.2</b>	<b>-5,904.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>-2,000.0</b>	<b>-19,708.4</b>	<b>0.0</b>	<b>-21,708.4</b>
<b>Economy:- Support an economy which builds on the county's strengths and resources</b>											
Development Partnership activities (removal)		-1,999.9	-3,000.2	-5,185.0	0.0	0.0	0.0	-139.6	0.0	-10,045.5	-10,185.0
My Account (removal)		-425.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-425.0	-425.0
Fastershire (reduction & use of Clawback)		0.0	-2,000.0	0.0	0.0	3,014.0	0.0	0.0	0.0	-5,014.0	-2,000.0
Resurfacing Herefordshire Highways		0.0	5,000.0	5,000.0	0.0	0.0	0.0	815.5	0.0	9,184.5	10,000.0
Southern Link Road		1,000.0	2,000.0	4,000.0	5,300.0	0.0	0.0	7,000.0	0.0	5,300.0	12,300.0
Stronger Towns Library & Learning Centre relocation to Shirehall		394.7	2,610.7	0.0	0.0	2,610.7	0.0	394.7	0.0	0.0	3,005.4
Work to Shirehall Annex (Care Leavers Base)		100.0	0.0	0.0	0.0	0.0	0.0	100.0	0.0	0.0	100.0
Shirehall Improvement Works		0.0	3,000.0	0.0	0.0	0.0	0.0	2,000.0	0.0	1,000.0	3,000.0
Wye Valley Trust - Education Centre Investment		0.0	6,000.0	0.0	0.0	0.0	0.0	0.0	6,000.0	0.0	6,000.0
HWGTA - Development of Vocational Work Based Skills Investment		0.0	2,000.0	0.0	0.0	0.0	0.0	0.0	2,000.0	0.0	2,000.0
Investment in Employment Land in Herefordshire (adjustment)		0.0	0.0	0.0	0.0	0.0	0.0	4,786.0	-4,786.0	0.0	0.0
<b>Total Economy</b>	<b>0.0</b>	<b>-930.2</b>	<b>15,610.6</b>	<b>3,815.0</b>	<b>5,300.0</b>	<b>5,624.7</b>	<b>0.0</b>	<b>14,956.6</b>	<b>3,214.0</b>	<b>0.0</b>	<b>23,795.3</b>
<b>Total</b>	<b>0.0</b>	<b>-20,834.4</b>	<b>-6,493.6</b>	<b>-17,689.2</b>	<b>5,300.0</b>	<b>-32,179.5</b>	<b>0.0</b>	<b>12,956.6</b>	<b>-20,494.4</b>	<b>0.0</b>	<b>-39,717.2</b>
Annual Funding Limit										26,800.0	
Allocated Previously										- 26,800.0	
<b>Total Funding Available</b>										-	
<b>Funding Variance</b>										<b>-0.0</b>	



Capital Programme position September 2023/24

Appendix B

Scheme Name	2023/24		2023/24 Forecast		2024/25	2025/26	2026/27	Total Scheme Budget £000	Capital receipts £000	Grant & funding cont £000	Prudential borrowing £000	Total £000	Prior Years £000	Total Funding £000	
	Prior Years £000	Total Budget £000	Forecast Q2 £000	Variance to Budget £000	Total Budget £000	Total Budget £000	Total Budget £000								
Hereford City Centre Transport Package	37,224	6,255	1,500	(4,755)	3,500	0	0	46,979	6,081	3,674	9,755	37,224	46,979		
Hereford City Centre Improvements (HCCI)	3,500	2,500	2,050	(450)	0	0	0	6,000		2,500	2,500	3,500	6,000		
Hereford ATMs and Super Cycle Highway	1,000	1,000	500	(500)	0	0	0	1,000		1,000	1,000	0	1,000		
Emergency Active travel Fund		119	119	0	0	0	0	119		119	119	0	119		
Active Travel Fund 4		306	156	(150)	0	0	0	306		306	306	0	306		
LUF - Active Travel Measures (north of river)	251	1,025	500	(525)	3,190	0	0	4,466		4,215	4,215	251	4,466		
LUF - Active Travel Measures (south of river)	2	4,036	750	(3,286)	5,159	0	0	9,197		9,194	9,194	2	9,197		
Passenger Transport Fleet (Electric)		7,800	0	(7,800)	15,600	15,600	0	39,000		35,000	4,000	39,000	0	39,000	
<b>Sustainable Transport &amp; Place Making Delivery Board</b>	<b>40,976</b>	<b>23,041</b>	<b>5,575</b>	<b>(17,466)</b>	<b>27,449</b>	<b>15,600</b>	<b>0</b>	<b>107,066</b>	<b>0</b>	<b>54,915</b>	<b>11,175</b>	<b>66,090</b>	<b>40,976</b>	<b>107,066</b>	
Local Transport Plan (LTP)		15,466	15,466	0	15,466	0	0	30,932		30,932	30,932	0	30,932		
Priority Flood Repair Works	2,868	1,159	347	(812)	0	0	0	4,027		1,159	1,159	2,868	4,027		
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	1,891	408	94	(314)	0	0	0	2,299		408	408	1,891	2,299		
Public Realm Maintenance - Mitigating Risk on the Network	1,101	3,849	3,656	(193)	0	0	0	4,950		3,849	3,849	1,101	4,950		
Highways Maintenance and pot hole repairing 2023/24		2,558	2,558	0	0	0	0	2,558		2,558	2,558	0	2,558		
Winter Resilience		677	227	(450)	290	435	0	1,402		1,402	1,402	0	1,402		
Highways Equipment	41	507	507	0	0	0	0	548		507	507	41	548		
Natural Flood Management	97	489	220	(269)	279	239	170	1,274		1,176	1,176	97	1,274		
Highways Infrastructure Investment		4,085	1,335	(2,750)	4,085	3,985	3,885	16,040		14,460	16,040	0	16,040		
Public Realm Improvements for Ash Die Back		315	315	0	367	367	367	1,416		1,416	1,416	0	1,416		
Moving Traffic Enforcement Phase 2		144	25	(119)	0	0	0	144		144	144	0	144		
Masters House		762	0	(762)	0	0	0	762		762	762	0	762		
<b>Highways Maintenance Delivery Board</b>	<b>5,998</b>	<b>30,419</b>	<b>24,750</b>	<b>(5,669)</b>	<b>20,487</b>	<b>5,026</b>	<b>4,422</b>	<b>66,352</b>	<b>0</b>	<b>37,008</b>	<b>23,345</b>	<b>60,354</b>	<b>5,998</b>	<b>66,352</b>	
E & E's S106		4,558	1,979	(2,579)	1,092	1,922	0	7,572		7,572	7,572	0	7,572		
C & F's S106		1,376	860	(516)	351	2,265	0	3,992		3,992	3,992	0	3,992		
<b>Planning Delivery Board</b>	<b>0</b>	<b>5,933</b>	<b>2,839</b>	<b>(3,094)</b>	<b>1,443</b>	<b>4,187</b>	<b>0</b>	<b>11,563</b>	<b>-</b>	<b>11,563</b>	<b>0</b>	<b>11,563</b>	<b>0</b>	<b>11,563</b>	
Integrated Wetlands	2,252	748	410	(339)	0	0	0	3,000		748	748	2,252	3,000		
Solar Photovoltaic Panels	862	1,272	265	(1,007)	0	0	0	2,134		1,272	1,272	862	2,134		
Wye Valley AONB	55	155	155	0	116	0	0	326		272	272	55	326		
SE PUBU Grant	88	344	17	(327)	0	0	0	432		344	344	88	432		
Waste		18,090	0	(18,090)	0	0	0	18,090		5,800	12,290	18,090	0	18,090	
E-Cargo Bike Share		85	85	0	0	0	0	85		85	0	85	0	85	
Local Electric Vehicle Infrastructure Capital Fund (LEVI)		124	124	0	300	300	400	1,124		1,124	1,124	0	1,124		
Herefordshire Retrofit Hub		2,042	0	(2,042)	0	0	0	2,042		2,042	2,042	0	2,042		
Green Homes Grant - Local Authority Delivery	526	293	209	(84)	0	0	0	819		293	293	526	819		
Home Upgrade Grant	522	4,301	3,733	(568)	4,646	0	0	9,469		8,947	8,947	522	9,469		
<b>Environment &amp; Sustainability Delivery Board</b>	<b>4,304</b>	<b>27,455</b>	<b>4,998</b>	<b>(22,457)</b>	<b>5,063</b>	<b>300</b>	<b>400</b>	<b>37,521</b>	<b>0</b>	<b>19,655</b>	<b>13,562</b>	<b>33,217</b>	<b>4,304</b>	<b>37,521</b>	
Hereford Enterprise Zone	14,526	421	421	(0)	0	0	0	14,947		421	421	14,526	14,947		
Marches Business Investment Programme	2,884	544	486	(58)	0	0	0	3,428		544	544	2,884	3,428		
Employment Land & Incubation Space in Market Towns	341	3,500	100	(3,400)	10,000	6,860	0	20,701		7,214	2,053	11,093	20,701		
Leominster Heritage Action Zone	1,095	2,009	1,356	(653)	0	0	0	3,104		1,623	386	2,009	1,095	3,104	
Safer Streets / CCTV	340	43	4	(39)	0	0	0	383		43	43	340	383		
Fastershire Broadband	26,990	1,216	4,240	3,024	7,532	0	0	35,738		839	7,909	8,748	26,990	35,738	
Development Partnership activities	10,415	2,000	0	(2,000)	3,000	5,185	0	20,600		140	10,045	10,185	10,415	20,600	
<b>Economic Development Delivery Board</b>	<b>56,591</b>	<b>9,734</b>	<b>6,608</b>	<b>(3,126)</b>	<b>20,532</b>	<b>12,045</b>	<b>0</b>	<b>98,901</b>	<b>9,398</b>	<b>3,865</b>	<b>29,048</b>	<b>42,310</b>	<b>56,591</b>	<b>98,901</b>	
Stronger Towns Fund - Hereford Museum & Art Gallery		1,535	700	(9,965)	5,800	0	0	18,000		7,946	8,519	16,465	1,535	18,000	
Redevelopment	81	323	23	(300)	0	0	0	404		323	323	81	404		
Stronger Towns Fund - Greening the City		290	290	0	845	0	0	1,135		1,135	1,135	0	1,135		
UK Shared Prosperity Fund		850	850	0	856	0	0	1,706		1,706	1,706	0	1,706		
Rural Prosperity Fund		434	3,066	455	(2,611)	0	0	3,500		395	2,671	3,066	434	3,500	
Stronger Towns Fund - Maylord Orchard Redevelopment and Learning Resource Centre		2,050	15,194	2,318	(12,876)	7,500	0	24,744		8,341	14,354	0	22,694	2,050	24,744
Major External Funded Delivery Board		303	12	(12)	0	0	0	315		0	12	12	303	315	
Electronic Document Management Storage		1,000	0	(1,000)	0	0	0	1,000		1,000	1,000	0	1,000		
Capital Development Fund		143	412	412	0	0	0	555		412	412	143	555		
Key Network Infrastructure (Core Data Centre Switches & Corporate Wi-Fi)		372	2	(370)	0	0	0	372		372	372	0	372		
HARC SAN Lifecycle Replacement		329	329	0	0	0	0	329		329	329	0	329		
Data Centre Equipment Lifecycle Replacement		330	330	0	0	0	0	330		330	330	0	330		
Windows Server Upgrades		82	52	(30)	0	0	0	82		82	82	0	82		
Backup Storage		365	265	(100)	365	415	448	1,593		1,593	1,593	0	1,593		
Device and Ancillary kit replacement programme		300	300	0	150	0	0	450		450	450	0	450		
M365 E5 Implementation		272	63	(11)	0	0	0	335		63	63	272	335		
Primary Data Storage Area Network (Plough Lane)		718	3,265	1,701	(1,564)	515	415	448	5,361	0	3,643	4,643	718	5,361	
IT Services Partnership Board		268	582	582	0	0	0	850		582	582	268	850		
Flexible Futures		11	432	7	(425)	0	0	443		432	432	11	443		
My Account		280	1,013	589	(425)	0	0	1,293		0	1,013	1,013	280	1,293	
Corporate Transformation Delivery Board		5,693	2,986	(2,707)	1,195	0	0	6,888		4,181	2,707	6,888	0	6,888	
Schools Capital Maintenance Grant		232	7,446	30	(7,416)	3,175	0	10,853		5,433	3,706	5,188	10,621	232	10,853
Peterchurch Area School Investment		375	3,830	750	(3,080)	795	0	5,000		919	3,706	4,625	375	5,000	
Brookfield School Improvements		77	1,300	150	(1,150)	2,678	0	4,055		3,978	3,978	77	4,055		
High Needs Grant		7,674	200	(7,474)	8,610	0	0	16,284		16,033	251	16,284	0	16,284	
Basic Needs Funding		213	303	280	(23)	0	0	516		303	303	213	516		
Preliminary works to inform key investment need throughout the county		1,003	331	(672)	0	0	0	1,003		1,003	1,003	0	1,003		
School Accessibility Works		3,760	2,322	666	(1,656)	0	0	6,082		2,322	2,322	3,760	6,082		
Estates Capital Programme 2019/22		40	1,351	701	(650)	0	0	1,392		1,351	1,351	40	1,392		
Residual property works identified in the 2019 condition reports		174	2,569	1,698	(871)	264	0	3,007		2,833	2,833	174	3,007		
Estates Building Improvement Programme 22-25		2,280	780	(1,500)	1,247	0	0	3,527		1,285	2,242	3,527	0	3,527	
Estates Building Improvement Programme 2023-25		30	30	0	0	0	0	30		30	30	0	30		
Fly-Tipping Intervention Scheme		38	4	0	0	0	0	42		4	4	38	42		
Upgrade of Hereford CCTV Cameras		287	287	0	0	0	0	287		287	287	0	287		
Changing Places		145	200	0	(200)	0	0	345		200	200	145	345		
Hereford Library		5,055	36,292	8,893	(27,398)	17,963	0	59,310		6,352	29,504	18,399	54,255	5,055	59,310
Asset Management Delivery Board		4,229	4,229	(0)	2,000	0	0	6,229		6,229	6,229	0	6,229		
Disabled facilities grant		2,000	0	(2,000)	0	0	0	2,000		2,000	2,000	0	2,000		
Super Hubs		0	6,229	4,229	(2,000)	2,000	0	8,229		2,000	6,229	0	8,229		
Community Wellbeing Delivery Board		879	121	121	0	0	0	1,000		121	121	879	1,000		
Hillside			919	919	0	0	0	919		919	919	0	919		
Empty Property Investment & Development		781	1,096	50											

Reserve to be topped back up by future receipts

Approved at February 2022 Council	98,060	140,283	103,771	52,177	6,270	400,561
Reprofile Budget		0	0	0	0	0
Grant/Funding Movement		10,156	9,140	300	400	19,996
22/23 Carry Forward		18,790				18,790
Remove Care Home project		(500)	(3,000)	(9,000)	(1,400)	(13,900)
Remove eCargo Bike borrowing requirement		(73)				(73)
Budget not carried forward for projects completed	(4,269)					(4,269)
Use of Reserves						0
Prior Year Spend adj (closed projects and 22/23 one off grant excluded)		24,140				24,140

<b>Change in Capital Programme</b>	<b>0</b>	<b>10,083</b>	<b>9,140</b>	<b>300</b>	<b>400</b>	<b>19,923</b>
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Note 1

**Overall Change Financed By**

	£000	£000	£000		£000	£000
Prudential Borrowing		(73)				(73)
Grant and funding contributions (Inc Reserves)		10,156	9,140	300	400	19,996
Capital receipts						0
	<b>0</b>	<b>10,083</b>	<b>9,140</b>	<b>300</b>	<b>400</b>	<b>19,923</b>

**Note 1**

Grant Amendments since February Council

	£000
Levelling up fund for North and South ATMs	13,412
Integrated Wetlands - NHB	900
Changing Places	287
Highways Maintenance and pot hole repairing 2023/24	2,558
Active Travel Fund 4	306
DfE increase to schools maintenance grant 23/24	33
Fly-Tipping Intervention Grant	30
23/24 DFG additional grant	467
Wye Valley AONB additional grant	70
eCargo Bike Grant	85
Greening the City Adjustment for Grant Award	-6
Remove LTA Grant assumption	-180
Single Homelessness Accommodation Programme (SHAP)	910
Local Electric Vehicle Infrastructure Capital Grant	1,124
	<b>19,996</b>

Scheme Name	Spend in					Total	Grant & Prudential					Total
	Prior	Total	Total	Total	Total		Capital	funding	Prudential	Total	Prior	
	Years	Budget	Budget	Budget	Budget	Scheme	receipts	cont	borrowing	£000	Years	Funding
	£000	£000	£000	£000	£000	Budget	£000	£000	£000	£000	£000	£000
Hereford City Centre Transport Package	37,224	6,255	3,500	0	0	46,979		6,081	3,674	9,755	37,224	46,979
Hereford City Centre Improvements (HCCI)	3,500	2,500	0	0	0	6,000			2,500	2,500	3,500	6,000
Southern Link Road		1,000	2,000	4,000	5,300	12,300	7,000		5,300	12,300	0	12,300
Hereford ATMs and Super Cycle Highway		1,000	0	0	0	1,000			1,000	1,000	0	1,000
Emergency Active travel Fund		119	0	0	0	119		119		119	0	119
Active Travel Fund 4		306	0	0	0	306		306		306	0	306
LUF - Active Travel Measures (north of river)	251	1,025	3,190	0	0	4,466		4,215		4,215	251	4,466
LUF - Active Travel Measures (south of river)	2	4,036	5,159	0	0	9,197		9,194		9,194	2	9,197
<b>Sustainable Transport &amp; Place Making Delivery Board</b>	<b>40,976</b>	<b>16,241</b>	<b>13,849</b>	<b>4,000</b>	<b>5,300</b>	<b>80,366</b>	<b>7,000</b>	<b>19,915</b>	<b>12,475</b>	<b>39,390</b>	<b>40,976</b>	<b>80,366</b>
Local Transport Plan (LTP)		15,466	15,466	0	0	30,932		30,932		30,932	0	30,932
Priority Flood Repair Works	2,868	1,159	0	0	0	4,027			1,159	1,159	2,868	4,027
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	1,891	408	0	0	0	2,299		408	408	1,891	2,299	
Public Realm Maintenance - Mitigating Risk on the Network	1,101	3,849	0	0	0	4,950		3,849	3,849	1,101	4,950	
Highways Maintenance and pot hole repairing 2023/24		2,558	0	0	0	2,558		2,558		2,558	0	2,558
Resurfacing Herefordshire Highways		0	5,000	5,000	0	10,000	816	9,185		10,000	0	10,000
Winter Resilience		677	290	435	0	1,402			1,402	1,402	0	1,402
Highways Equipment	41	507	0	0	0	548		507	507	41	548	
Natural Flood Management	97	489	279	239	170	1,274		1,176		1,176	97	1,274
Highways Infrastructure Investment		4,085	4,085	3,985	3,885	16,040		1,580	14,460	16,040	0	16,040
Public Realm Improvements for Ash Die Back		315	367	367	367	1,416			1,416	1,416	0	1,416
Moving Traffic Enforcement Phase 2		144	0	0	0	144			144	144	0	144
<b>Highways Maintenance Delivery Board</b>	<b>5,998</b>	<b>29,657</b>	<b>25,487</b>	<b>10,026</b>	<b>4,422</b>	<b>75,590</b>	<b>816</b>	<b>45,431</b>	<b>23,345</b>	<b>69,592</b>	<b>5,998</b>	<b>75,590</b>
E & E's S106		4,558	1,092	1,922	0	7,572		7,572		7,572	0	7,572
C & F's S106		1,376	351	2,265	0	3,992		3,992		3,992	0	3,992
<b>Planning Delivery Board</b>	<b>0</b>	<b>5,933</b>	<b>1,443</b>	<b>4,187</b>	<b>0</b>	<b>11,563</b>	<b>-</b>	<b>11,563</b>	<b>0</b>	<b>11,563</b>	<b>0</b>	<b>11,563</b>
Integrated Wetlands	2,252	748	0	0	0	3,000		748		748	2,252	3,000
Solar Photovoltaic Panels	862	1,272	0	0	0	2,134		1,272	1,272	862	2,134	
Wye Valley AONB	55	155	116	0	0	326		272		272	55	326
SE PUBU Grant	88	344	0	0	0	432		344		344	88	432
Waste		18,090	0	0	0	18,090		5,800	12,290	18,090	0	18,090
E-Cargo Bike Share		85	0	0	0	85		85	0	85	0	85
Local Electric Vehicle Infrastructure Capital Fund (LEVI)		124	300	300	400	1,124		1,124		1,124	0	1,124
Green Homes Grant - Local Authority Delivery	526	293	0	0	0	819		293		293	526	819
Home Upgrade Grant	522	4,301	4,646	0	0	9,469		8,947		8,947	522	9,469
<b>Environment &amp; Sustainability Delivery Board</b>	<b>4,304</b>	<b>25,413</b>	<b>5,063</b>	<b>300</b>	<b>400</b>	<b>35,479</b>	<b>0</b>	<b>17,613</b>	<b>13,562</b>	<b>31,175</b>	<b>4,304</b>	<b>35,479</b>
Hereford Enterprise Zone	14,526	421	0	0	0	14,947		421		421	14,526	14,947
Marches Business Investment Programme	2,884	544	0	0	0	3,428		544		544	2,884	3,428
Investment in Employment Land in Herefordshire	341	3,500	10,000	6,860	0	20,701	12,000	2,053	6,307	20,360	341	20,701
Leominster Heritage Action Zone	1,095	2,009	0	0	0	3,104	1,623	386		2,009	1,095	3,104
Safer Streets / CCTV	340	43	0	0	0	383		43		43	340	383
Faster Broadband	26,990	1,216	5,532	0	0	33,738		3,853	2,895	6,748	26,990	33,738
<b>Economic Development Delivery Board</b>	<b>46,176</b>	<b>7,734</b>	<b>15,532</b>	<b>6,860</b>	<b>0</b>	<b>76,301</b>	<b>14,044</b>	<b>6,879</b>	<b>9,202</b>	<b>30,125</b>	<b>46,176</b>	<b>76,301</b>
Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	1,535	10,665	5,800	0	0	18,000	7,946	8,519		16,465	1,535	18,000
Stronger Towns Fund - Greening the City	81	323	0	0	0	404		323		323	81	404
UK Shared Prosperity Fund		290	845	0	0	1,135		1,135		1,135	0	1,135
Rural Prosperity Fund		850	856	0	0	1,706		1,706		1,706	0	1,706
Stronger Towns Library & Learning Centre relocation to Shirehall		395	2,611	0	0	3,005	395	2,611		3,005	0	3,005
Stronger Towns Fund - Maylord Orchard Redevelopment and Learning Resource Centre	434	3,066	0	0	0	3,500	395	2,671		3,066	434	3,500
<b>Major External Funded Delivery Board</b>	<b>2,050</b>	<b>15,589</b>	<b>10,111</b>	<b>0</b>	<b>0</b>	<b>27,750</b>	<b>8,735</b>	<b>16,964</b>	<b>0</b>	<b>25,700</b>	<b>2,050</b>	<b>27,750</b>
Electronic Document Management Storage	303	12	0	0	0	315		12		12	303	315
Capital Development Fund		1,000	0	0	0	1,000		1,000		1,000	0	1,000
Key Network Infrastructure (Core Data Centre Switches & Corporate Wi-Fi)	143	412	0	0	0	555		412	412	143	555	
HARC SAN Lifecycle Replacement		372	0	0	0	372		372		372	0	372
Data Centre Equipment Lifecycle Replacement		329	0	0	0	329		329		329	0	329
Windows Server Upgrades		330	0	0	0	330		330		330	0	330
Backup Storage		82	0	0	0	82		82		82	0	82
Device and Ancillary kit replacement programme		365	365	415	448	1,593		1,593		1,593	0	1,593
M365 E5 Implementation		300	150	0	0	450		450		450	0	450
Primary Data Storage Area Network (Plough Lane)	272	63	0	0	0	335		63		63	272	335
<b>IT Services Partnership Board</b>	<b>718</b>	<b>3,265</b>	<b>515</b>	<b>415</b>	<b>448</b>	<b>5,361</b>	<b>0</b>	<b>1,000</b>	<b>3,643</b>	<b>4,643</b>	<b>718</b>	<b>5,361</b>
Flexible Futures	268	582	0	0	0	850			582	582	268	850
Wye Valley Trust - Education Centre Investment	0	0	6,000	0	0	6,000		6,000	6,000	0	6,000	
HWGTA - Development of Vocational Work Based Skills Inv	0	0	2,000	0	0	2,000		2,000	2,000	0	2,000	
My Account		7	0	0	0	7		7		7	0	7
<b>Corporate Transformation Delivery Board</b>	<b>268</b>	<b>588</b>	<b>8,000</b>	<b>0</b>	<b>0</b>	<b>8,857</b>	<b>0</b>	<b>0</b>	<b>8,588</b>	<b>8,588</b>	<b>268</b>	<b>8,857</b>
Schools Capital Maintenance Grant		5,693	1,195	0	0	6,888		4,181	2,707	6,888	0	6,888
Peterchurch Area School Investment	232	7,446	3,175	0	0	10,853	5,433		5,188	10,621	232	10,853
Brookfield School Improvements	375	3,830	795	0	0	5,000	919	3,706		4,625	375	5,000
High Needs Grant	77	1,300	2,678	0	0	4,055				3,978	77	4,055
Basic Needs Funding		7,674	8,610	0	0	16,284		16,033	251	16,284	0	16,284
Preliminary works to inform key investment need throughout the county	213	303	0	0	0	516			303	303	213	516
School Accessibility Works		1,003	0	0	0	1,003			1,003	1,003	0	1,003
Estates Capital Programme 2019/22	3,760	2,322	0	0	0	6,082			2,322	2,322	3,760	6,082
Work to Shirehall Annex (Care Leavers Base)		100	0	0	0	100	100			100	0	100
Shirehall Building Improvements		0	3,000	0	0	3,000	2,000		1,000	3,000	0	3,000
Residual property works identified in the 2019 condition reports	40	1,351	0	0	0	1,392			1,351	1,351	40	1,392
Estates Building Improvement Programme 22-25	174	2,569	264	0	0	3,007			2,833	2,833	174	3,007
Estates Building Improvement Programme 2023-25		2,280	1,247	0	0	3,527		1,285	2,242	3,527	0	3,527
Fly-Tipping Intervention Scheme		30	0	0	0	30		30		30	0	30
Upgrade of Hereford CCTV Cameras	38	4	0	0	0	42		4		4	38	42
Changing Places		287	0	0	0	287		287		287	0	287
Hereford Library	145	200	0	0	0	345			200	200	145	345

<b>Asset Management Delivery Board</b>	<b>5,055</b>	<b>36,392</b>	<b>20,963</b>	<b>0</b>	<b>0</b>	<b>62,410</b>	<b>8,452</b>	<b>29,504</b>	<b>19,399</b>	<b>57,355</b>	<b>5,055</b>	<b>62,410</b>
Disabled facilities grant		4,229	2,000	0	0	6,229		6,229		6,229	0	6,229
Super Hubs		0	0	0	0	0	0			0	0	0
<b>Community Wellbeing Delivery Board</b>	<b>0</b>	<b>4,229</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>6,229</b>	<b>0</b>	<b>6,229</b>	<b>0</b>	<b>6,229</b>	<b>0</b>	<b>6,229</b>
Hillside	879	121	0	0	0	1,000	121		121	879		1,000
Empty Property Investment & Development		919	0	0	0	919		919		0		919
Gypsy & Traveller Pitch development	781	1,096	0	0	0	1,877		1,096	1,096	781		1,877
Single Homelessness Accommodation Programme (SHAP)		455	455	0	0	910			910	0		910
Strategic Housing Development		80	0	0	0	80		80		0		80
Private sector housing improvements (Demo Centre)	88	111	0	0	0	199	111		111	88		199
<b>Housing &amp; Accommodation Delivery Board</b>	<b>1,747</b>	<b>2,781</b>	<b>455</b>	<b>0</b>	<b>0</b>	<b>4,984</b>	<b>232</b>	<b>910</b>	<b>2,094</b>	<b>3,236</b>	<b>1,747</b>	<b>4,984</b>
<b>Total Capital Programme</b>	<b>107,293</b>	<b>147,821</b>	<b>103,417</b>	<b>25,788</b>	<b>10,570</b>	<b>394,889</b>	<b>39,280</b>	<b>156,009</b>	<b>92,308</b>	<b>287,596</b>	<b>107,293</b>	<b>394,889</b>

**Key:**

Revenue Funded Borrowing

Reserve to be topped back up by future receipts

Current 2023/24 Programme Budget 117,931 168,656 109,911 43,477 5,270 445,245

**Change in Capital Programme (10,638) (20,834) (6,494) (17,689) 5,300 (50,355)**

**Overall Change Financed By**

	£000	£000	£000	£000	£000	£000
Prudential Borrowing	(9,585)	(8,120)	(8,089)		5,300	(20,494)
Grant and funding contributions (Inc Reserves)	(10,604)	(7,975)	(13,600)			(32,180)
Capital receipts	(645)	9,602	4,000			12,957
	<b>0</b>	<b>(20,834)</b>	<b>(6,494)</b>	<b>(17,689)</b>	<b>5,300</b>	<b>(39,717)</b>